

FY – 2006-07

BUDGET SUMMARIES

RTC

- AVIATION
- CITT
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IMFRC

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Submitted By:
OFFICE OF THE COMMISSION AUDITOR




**BOARD OF COUNTY COMMISSIONERS
OFFICE OF THE COMMISSION AUDITOR**

M E M O R A N D U M

TO: Carlos Gimenez, Chairman
and Members, Regional Transportation Committee

Bruno A. Barreiro, Chairman
and Members, Internal Management & Fiscal Responsibility Committee

FROM: Charles Anderson
Commission Auditor 

DATE: July 13, 2006

SUBJECT: Budget Summaries

As directed by Chairman Joe A. Martinez, the Office of the Commission Auditor has prepared Budget Summaries for selected departments. Some departments were initially selected because of their impact on the general fund.

These reports reflect information included as part of the FY 2006-07 Proposed Resource Allocation Plan (PRAP). Also included are selected line items for each department extracted from the PRAP, with additional explanations provided. Additional information and analyses will be forthcoming prior to the Budget Hearings in September 2006.

Aviation Summary of FY 2006-07 Budget Submission

Issues impacting the department's FY 2006-07 budget include:

- **Remaining Economically Competitive While Fulfilling Our Mission.** As a self-sufficient enterprise fund, the Miami-Dade County System of Airports must generate revenues through the operations of its facilities sufficient to pay all of its expenditures. Any costs that cannot be funded through commercial revenues and market rentals must be paid through airline rates and charges. The aviation industry is in dire financial condition. As the airlines adapt their business model in order to survive, we must likewise adapt our business model to remain attractive to our customers. While working to reduce our costs in order to reduce our charges to airlines, we are faced with a number of operational and facility challenges. During FY2007 MIA will enjoy the opening of the new South Terminal. The new terminal facilities will provide a spectacular new environment for our passengers and ease operations for the airlines. However, the additional space and high technology systems will place significant additional responsibilities on staff and require substantial maintenance contracts. Our aging facilities in the remainder of the terminal and our outlying buildings also require significant investment if we are to use these facilities to their full productivity. Increases in fuel prices and utilities are additional financial burdens that the department must face. Continuing CIP construction and homeland security requirements represent significant challenges in providing great customer service for our passengers. However, as described in the Departmental Efficiencies, the Aviation Department is facing these challenges head on and working hard to reinvent itself so that it can successfully operate its facilities and provide excellent customer service at an economical cost to the airlines.
- **Safety and Security.** Ensuring the safe and efficient movement of people, aircraft, ground vehicles, and goods through our airports is paramount to the operation and survival of the Miami-Dade County System of Airports. To do this in a cost-effective manner, the Department is reorganizing its operations and securities divisions. By cross-training these personnel the Department can vastly increase the number of persons actively alert for security issues with the existing work force.
- **Maintaining Passenger Satisfaction during CIP Construction.** MIA remains an active international gateway airport while the massive CIP construction is underway. The Aviation Department continues to identify and implement new measures that will maintain passenger satisfaction notwithstanding the disruption and contestation that result from the adjacent construction activities. In particular, the Aviation Department will be expanding customer service responsibilities to all operations personnel who have contact with the public.
- **Management of North Terminal Development construction.**
- **Maintaining Central Terminal and Making It Attractive.** The central portion of the terminal building is in disrepair. With the opening of the South Terminal, this area presents a great opportunity to attract carriers who cannot get sufficient terminal space at Fort Lauderdale Airport. The Aviation Department is working hard to address the leaking roofs pre- and post-hurricanes as well as to find inexpensive ways to provide cosmetic improvement to the area. However, in keeping with the proposed differential rental rate structure, the expenditures need to be kept to a minimum in order to keep the rental rates in that area lower.

- Maximizing Our Market Rentals and Development Potential. Several large maintenance facilities at MIA, and several facilities at our general aviation airports are in severe disrepair. These facilities represent millions of dollars in annual lost revenues. The 2006 hurricane season left the Aviation Department with more than \$16 million in repairs. The Aviation Department is pursuing FEMA funds for the repair of hurricane damage. In 2003 the Aviation Department set aside \$20 million in improvement fund monies for the repair of certain non-terminal facilities at MIA. In FY2007 the Aviation Department expects to deposit \$17 million into its Reserve Maintenance Fund in addition to the \$30 million currently in that fund for various repair and replacement costs for facilities and assets in general. In addition, we must reevaluate and update our master plan for non-terminal facilities at MIA and our general aviation airports so that we can actively pursue the proper mix of development that will meet the long-term needs of our Airports System.

Department Revenues:

REVENUE		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
(\$ in 000s)		Actual	Actual	Actual	Budget	Projection	Base
PROP	Aviation Fees and Charges	\$196,278	\$208,600	\$214,494	\$258,333	\$234,932	\$279,293
PROP	Carryover	\$52,687	\$49,686	\$57,357	\$45,537	\$51,952	\$45,761
PROP	Commercial Operations	\$172,481	\$178,196	\$146,562	\$144,229	\$135,511	\$145,821
PROP	Non-Operating Revenue	\$43,772	\$53,106	\$56,163	\$35,295	\$42,946	\$35,295
PROP	Other Revenues	\$33,186	\$17,368	\$24,924	\$19,731	\$12,645	\$19,567
PROP	Rentals	\$89,632	\$88,277	\$89,425	\$90,564	\$90,270	\$99,487
TOTAL REVENUE		\$588,036	\$595,233	\$588,925	\$593,689	\$568,256	\$625,224

- FY 2006-07 Base revenues are increasing by \$31.5 million or 5.3% from the FY 2005-06 Budget due primarily to:
 - \$20.9 million increase in Aviation Fees and Charges
 - \$224,000 increase in Carryover
 - \$1.6 million increase in Commercial Operations Revenue
 - \$8.9 million increase in Rentals
 - (\$164,000) decrease in Other Revenues
- Over the five (5) year period from FY 2002-03 to FY 2006-07, revenues will have increased by \$37.2 million or 6.3% due primarily to:
 - \$83.0 million increase in Aviation Fees and Charges
 - \$ 9.9 million increase in Rentals
 - (\$ 6.9) million decrease in Carryover
 - (\$26.7) million decrease in Commercial Operations
 - (\$8.5) million decrease in Non-Operating Revenue
 - (\$13.6) million decrease in Other Revenues

Department Expenditures:

EXPENDITURES		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
(\$ in 000s)		Actual	Actual	Actual	Budget	Projection	Base
	Salary	\$86,493	\$90,054	\$100,811	\$91,992	\$87,529	\$93,617
	Overtime Salary	\$9,169	\$6,563	\$8,546	\$4,720	\$9,152	\$5,785
	Fringe	\$24,154	\$26,928	\$31,053	\$29,653	\$28,067	\$29,451
	Overtime Fringe	\$1,376	\$985	\$1,269	\$706	\$1,373	\$896
	Other Operating	\$197,337	\$189,913	\$184,373	\$227,144	\$211,821	\$241,063
	Capital	\$268	\$514	\$2,962	\$584	\$1,025	\$2,807
TOTAL OPERATING EXPENDITURES		\$318,797	\$314,957	\$329,014	\$354,799	\$338,967	\$373,619
	Debt Services	0	0	0	0	0	0
	Reserves	0	0	0	0	0	0
	Transfers	\$219,554	\$222,918	\$207,959	\$238,890	\$183,528	\$251,605
	Oth-nonOper	0	0	0	0	0	0
TOTAL EXPENDITURES		\$538,351	\$537,875	\$536,973	\$593,689	\$522,495	\$625,224

- FY 2006-07 Operating expenditures are increasing by \$31.5 million or 5.3% from the FY 2005-06 Budget due primarily to:
 - \$1.6 million increase in Salary
 - \$1.1 million increase in Overtime Salary
 - (\$202,000) decrease in Fringe
 - \$190,000 increase in Overtime Fringe
 - \$13.9 million increase in Other Operating Expenditures
 - \$2.2 million increase in Capital Expenditures
 - \$12.7 million increase in Transfers
- Over the five (5) year period from FY 2002-03 to FY 2006-07, expenditures will have increased by \$86.9 million or 16.1% due primarily to:
 - \$7.1 million increase in Salary
 - \$(3.4) million decrease in Overtime Salary
 - \$5.3 million increase in Fringe
 - (\$480,000) decrease in Overtime Fringe
 - \$43.7 million increase in Other Operating
 - \$2.5 increase in Capital
 - \$32.1 million increase in Transfers

Payments To Other Departments:

Department(to)	Reason and Source	Confirmed?	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07 Base Budget
(\$ in 000s)			Actual	Actual	Actual	Budget	Projection	Submission
Communications	Communications Department - Promotional spots program	No	\$0	\$10	\$50	\$50	\$50	\$50
Board of County Commissioners	Governmental Affairs	Yes	\$180	\$180	\$0	\$156	\$156	\$156
County Attorney's Office	County Attorney's Legal Services	No	\$0	\$650	\$650	\$650	\$650	\$0
Board of County Commissioners	Intergovernmental Affairs – Salary Reimbursement	No	\$0	\$0	\$61	\$81	\$81	\$81
Employee Relations	ERP ½ Shared Service Analyst	Yes	\$0	\$0	\$0	\$30	\$30	\$30
Total Transfer to other Departments			\$180	\$840	\$761	\$967	\$967	\$317

- FY 2006-07 total payments to other departments are decreasing by (\$650,000) or (67.2)% from the FY 2005-06 Budget due primarily to a (\$650,000) decrease to the County Attorney's Office.
- Over the five (5) year period from FY 2002-03 to FY 2006-07, payments to other departments will have increased by \$137,000 or 76.1% due primarily to:
 - \$50,000 increase in Communications (Communications Department – Promotional Spot Programs)
 - \$81,000 increase in Board of County Commissioners (Intergovernmental Affairs – Salary Reimbursement)

Payments From Other Departments:

Department(from)	Reason and Source	Confirmed?	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07 Base Budget
(\$ in 000s)			Actual	Actual	Actual	Budget	Projection	Submission
Fire Rescue	Fire Watch	No	\$0	\$0	\$0	\$1,100	\$1,100	\$1,100
Total Transfer from other Departments			\$0	\$0	\$0	\$1,100	\$1,100	\$1,100

- Total payments from other departments did not change from the FY 2005-06 Budget.
- Over the five (5) year period from FY 2002-03 to FY 2006-07, payments from other departments will have increased by \$1.1 million.

Personnel Positions and Salaries and Fringes:**B) POSITIONS**

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	1923	1892	1860	1875	1642	1642	1604
Full-Time Positions Filled =	1617	1611	1646	1657		1514	
Part-time FTEs Budgeted =	33	68	62	53	47	20	20
Temporary FTEs Budgeted =	32	35	13	11	11	13	0

- FY 2006-07 personnel costs total \$129.7 million which includes \$93.6 million in regular salaries, \$30.3 million in total fringes and \$5.8 million in overtime. The department has 1604 budgeted positions, which is a reduction of 38 from the FY 2005-06 Budget.

Vacant Personnel Positions:

As of June 30, 2006, there are 140 vacancies reported.

Proposed New Efficiencies:

Activity	Description of Efficiency/Improvement	Implementation Date *	FY 2005-06			FY 2006-07		
(\$ in 000s)			Net \$ Value	Net Positions	Performance Impact	Net \$ Value	Net Positions	Performance Impact
Operations	Absorption of New Facilities with Current Budgeted Personnel	10/1/2006	0	0		-3200	-38	In keeping with current scope of responsibility and practices, an additional 138 employees (County and contracted) would be used for the new facilities that have been added to date in North Terminal and will be added in South Terminal.
Financial	ERP	2/20/2006	-90	-2	State of the art financial management system and best practices built into our accounting processes will improve timeliness of processing, provide more opportunities for detailed analyses, and reduce staffing requirements.	-500	-10	State of the art financial management system and best practices built into our accounting, time-keeping, and procurement processes will improve timeliness of processing, provide more opportunities for detailed analyses, and reduce staffing requirements.
	Department-Wide Reorganization	2/1/2006	-1900	-38	Through a complete reevaluation of the structure of the organization, removal of redundancies, and better coordination, current staffing levels can perform the required functions for the airport system.	-100	-2	Removal of redundancies and increased coordination should allow current staffing levels to meet operational requirements of the airport system.
Business Administration	Reduction in copier rentals	10/1/2005	-106	0	No -performance impact. Reduction to be absorbed through additional coordination.	-106	0	No -performance impact. Reduction to be absorbed through additional coordination.
	Reduction in Office Supplies and Minor Equipment Purchases	10/1/2005	-123	0	More efficient use of resources	-218	0	More efficient use of resources

Activity	Description of Efficiency/Improvement	Implementation Date *	FY 2005-06			FY 2006-07		
(\$ in 000s)			Net \$ Value	Net Positions	Performance Impact	Net \$ Value	Net Positions	Performance Impact
	Reduction of outside contracts and consulting services	10/1/2006	0	0		-4000	0	Absorption of contracted services into work performed by Aviation Department employees
Operations	Reduction in equipment rental expenses	10/1/2005	-780	0		-839	0	
Operations	Elimination of new vehicle purchases	10/1/2005	-517	0	Extend usage of vehicles and increased pooling of vehicles	-517	0	Extend usage of vehicles and increased pooling of vehicles
	Standardized solicitation process and documents	10/1/2004	0	0	Able to handle increasing number and complexity of solicitations to generate revenues and services for Department with current personnel	0	0	Able to handle increasing number and complexity of solicitations to generate revenues and services for Department with current personnel
TOTALS			-3516	-40		-9480	-50	

Budget Amendments:

There are no anticipated budget adjustments.

Aviation Review of Selected Line Items

(\$\$'s in 000's)

Item No.	Line Item Highlight	Subobject(s)	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Budget	FY 2005-06 Projection	FY 2006-07 Proposed
1	Administrative Reimbursement	2703	\$9,661	\$8,842	\$9,587	\$8,896	\$8,896	\$9,113
2	Travel Costs	3305	\$182	\$525	\$255	\$448	\$262	\$338
3	Security Service	2123	\$3,525	\$4,642	\$4,355	\$4,962	\$4,962	\$4,782
4	Audit and Management Services		\$400	\$400	\$0	\$440	\$840	\$440
5	Communications Department - Promotional Spots Programs		\$253	\$61	\$305	\$185	\$185	\$185
6	County Managers Office (Gov't Affairs)		\$180	\$180	\$0	\$237	\$237	\$237
7	DERM		\$1,193	\$3,243	\$2,429	\$872	\$872	\$960
8	ETSD		\$424	\$1,945	\$913	\$1,600	\$1,600	\$1,600
9	Fire Department		\$186	\$73	\$663	\$217	\$400	\$450
10	General Services Administration (Pest Control)		\$30	\$33	\$112	\$750	\$150	\$200
11	General Services Admin (Security Services)		\$4,152	\$4,945	\$5,199	\$4,738	\$5,200	\$5,200
12	General Services Admin (Office Supplies)		\$484	\$335	\$557	\$250	\$500	\$500
13	General Services Admin (Elevator Inspections)		\$0	\$145	\$0	\$250	\$250	\$250
14	General Services Admin (Fleet Management)		\$827	\$569	\$715	\$1,029	\$1,000	\$1,100
15	General Services Admin (Risk Management)		\$6,978	\$1,354	\$13,282	\$10,461	\$10,461	\$10,500
16	County Attorney's Office - Legal Services		\$0	\$650	\$0	\$670	\$2,600	\$650
17	Office of Inspector General		\$321	\$409	\$253	\$400	\$400	\$400
18	Police Dept (Vehicles)		\$601	\$983	\$910	\$803	\$950	\$1,000

Aviation Review of Selected Line Items

(\$\$'s in 000's)

Item No.	Line Item Highlight	Subobject(s)	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Budget	FY 2005-06 Projection	FY 2006-07 Proposed
19	Solid Waste		\$191	\$364	\$216	\$315	\$315	\$315
20	Fire Dept (Fire Protection & Fire Rescue services)					\$16,294	\$16,294	\$16,990
21	WASD		\$2,839	\$3,622	\$3,476	\$6,000	\$6,000	\$6,000

Comments/Additional Details for Highlight Line Items:

1. This amount reimburses the County for the services of certain General Fund departments in accordance with federal law, OMB Circular A-87 methodology, and a study prepared every five years by an external consultant. The amount is computed by applying a fixed percentage to payroll expenses. Variances are due to fluctuations in eligible payroll expenses.
2. This line item reflects staff travel throughout each of the fiscal years. In past years, the Department has vigorously participated in professional organizations such as AAAE and Airports Council International (ACI), encouraging staff to participate in committee activities. Variances are due to fluctuations in staff travel. Variances in the current fiscal year between budget and projected are the result of more restricted travel approvals due to management policy.
3. This line aggregates all security guard services contracted by the Aviation Department and its management companies. Variances reflect actual usage. It appears that this amount does not included security services used at the general aviation airports.
4. Audit and Management Services provides audit services to the Aviation Department in excess of amounts paid through the administrative reimbursement payment (item 1, above). These services are directly invoiced and paid under a memorandum of understanding. There were no payments in 2004-05 because of billing compliance issues; however, the Aviation Department expects these to be resolved in fiscal 2005-06, and has shown the payment in its projection.
5. The Aviation Department is directly billed by Communications for televised promotional spots under a memorandum of understanding established in 2005. Variances in prior years reflect billings when there was no MOU.

6. These amounts are paid for legislative support in Washington and Tallahassee under a memorandum of understanding. No payments were made in 2004-05 because an amendment to the MOU was being negotiated.
7. These amounts are being paid under a memorandum of understanding for various services DERM provides directly to the Aviation Department, including personnel on site. Due to environmental issues and a change in billing methodology in 2005-06 which lowered billings, amounts were higher in prior years.
8. These amounts are being paid under a memorandum of understanding established in 1995 for radios, technology and infrastructure. Variances in prior years reflect billings when there was no MOU.
9. These amounts are for fire watch and emergency transportation services. Variances are based on actual usage.
10. The Aviation Department contracts with GSA to provide pest control services in its facilities (except those under construction) under a memorandum of understanding established in 2005. Prior to the MOU, services were not as comprehensive. The MOU ceiling is \$750,000, but actual billings have been much lower. The full amount was budgeted in 2005-06; the projection is in accordance with billings.
11. The Aviation Department pays a 6% processing fee (formerly 7%) to GSA for security guard services. It appears that the line items 3 and 11 duplicate it each other.
12. Most of the Aviation Department's office supplies are purchased through GSA on an as-needed basis. The 2005-06 budgeted amount has proven to be too low; it has been adjusted in the 2006-07 budget.
13. The Aviation Department contracts with GSA for elevator inspections through a memorandum of understanding executed in 2005. Variances are due to the timing of payments and delays in executing the memorandum, which in turn delayed 2005 payments.
14. The Aviation Department purchases fuel, lubricants and auto tags through GSA Fleet Management, under a memorandum of understanding which is in the process of being executed. Variances are largely due to rising costs.
15. The Aviation Department purchases all its insurance through Risk Management. Increased amounts reflect rising premiums in 2005-06. The 2003-04 low and subsequent high in 2004-05 reflect payments pertaining to 2003-04 paid in 2004-05.
16. The County Attorney provides legal services to the Aviation Department in excess of amounts paid through the administrative reimbursement payment (item 1, above). These services are directly invoiced and paid under a memorandum of understanding. There were no payments in 2002-03 and 2004-05 because of billing compliance issues; however, the Aviation Department expects these to be resolved in fiscal 2005-06, and has shown the payment in its projection.
17. Because of federal law pertaining to revenue diversion, the Aviation Department pays for the Inspector General's services directly, through a memorandum of understanding. Billings are for actual hourly services provided. Budgeted amounts reflect the MOU ceiling; actuals are for services provided and invoiced.

18. Under a memorandum of understanding, the Aviation Department uses specialized police vehicles on an as-needed basis. Variances are the result of actual usage and billings.
19. The Aviation Department pays Solid Waste for waste removal services. Variances are the result of actual usage and billings.
20. Under a memorandum of understanding effective in 2005-06, the Aviation Department reimburses the Fire Department for the services of the firefighters stationed at the Aviation Department. Previously these firefighters were shown on Aviation's payroll.
21. The Aviation Department pays WASD for water and sewer charges and utility service fees. Variances are based on actual usage.

AVIATION
CAPITAL FUNDED REQUESTS REVENUE SUMMARY
2006-07 Proposed Capital Budget and Multi-Year Capital Plan

(\$ in 000s)	2005-06	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
County Bonds/Debt										
Aviation Revenue Bonds Sold	326,103	2,878,636	0	0	0	0	0	0	0	2,878,636
Future Aviation Revenue Bonds	0	0	579,817	597,937	330,498	66,742	0	0	0	1,574,994
Tenant Financing	15,000	30,000	10,000	10,000	10,000	10,000	10,000	10,000	15,000	105,000
Total:	341,103	2,908,636	589,817	607,937	340,498	76,742	10,000	10,000	15,000	4,558,630
County Proprietary Operations										
Aviation Passenger Facility Charge	0	176,236	0	0	0	0	0	0	0	176,236
Total:	0	176,236	0	0	0	0	0	0	0	176,236
Federal Government										
Federal Aviation Administration	25,139	158,995	26,211	17,014	16,802	14,835	16,007	7,567	5,533	262,964
Transportation Security Administration Funds	18,000	18,000	2,000	0	0	0	0	0	0	20,000
Total:	43,139	176,995	28,211	17,014	16,802	14,835	16,007	7,567	5,533	282,964
Other County Sources										
Operating Revenue	0	0	0	250	250	250	250	0	0	1,000
Reserve Maintenance	0	0	0	0	900	0	0	0	0	900
Retainage Sub-Account	490	490	5,578	17,977	16,249	5,000	5,000	5,000	25,000	80,294
Total:	490	490	5,578	18,227	17,399	5,250	5,250	5,000	25,000	82,194
State of Florida										
FDOT Funds	29,498	147,826	47,892	25,309	22,938	17,728	11,808	12,225	1,046	286,772
Total:	29,498	147,826	47,892	25,309	22,938	17,728	11,808	12,225	1,046	286,772
Department Total:	414,230	3,410,183	671,498	668,487	397,637	114,555	43,065	34,792	46,579	5,386,796

AVIATION

CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY
2006-07 Proposed Capital Budget and Multi-Year Capital Plan

(\$ in 000s)		PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
Airside Improvements										
MIAMI INTERNATIONAL AIRPORT (MIA) AIRSIDE IMPROVEMENT PROJECTS		279,757	8,925	8,000	6,475	11,235	8,540	0	0	322,932
Cargo Facilities Improvements										
MIAMI INTERNATIONAL AIRPORT WESTSIDE CARGO DEVELOPMENT		107,027	0	0	0	0	0	0	105	107,132
General Aviation Airports										
GENERAL AVIATION AIRPORTS		53,397	5,420	6,959	13,660	75	75	75	177	79,838
Landside Improvements										
MIAMI INTERNATIONAL AIRPORT LANDSIDE IMPROVEMENT PROJECTS		140,586	6,387	10,813	1,951	5,428	959	40	1,774	167,938
MIAMI INTERNATIONAL AIRPORT MOVER		16,412	4,157	68,107	127,822	50,891	120	0	0	267,509
Support Facilities										
MIAMI INTERNATIONAL AIRPORT BUSINESS SYSTEMS IMPROVEMENTS		61,495	18,844	17,152	11,021	2,424	171	0	0	111,107
MIAMI INTERNATIONAL AIRPORT ENVIRONMENTAL ENGINEERING		232,793	6,424	6,047	8,025	8,180	6,647	6,843	14,091	289,050
MIAMI INTERNATIONAL AIRPORT NORTHSIDE REDEVELOPMENT		55,395	14,432	5,637	5,244	0	0	0	0	80,708
MIAMI INTERNATIONAL AIRPORT OTHER SUPPORT FACILITY IMPROVEMENTS		235,167	18,448	46,117	29,941	21,171	17,684	17,645	49,887	436,060
MIAMI INTERNATIONAL AIRPORT SECURITY IMPROVEMENTS		51,193	12,892	11,019	7,413	5,028	998	0	444	88,987
Terminal Improvements										
MIAMI INTERNATIONAL AIRPORT CENTRAL TERMINAL IMPROVEMENTS		19,572	8,763	17,641	9,992	1,064	0	0	0	57,032
MIAMI INTERNATIONAL AIRPORT CONCOURSE A IMPROVEMENTS		217,345	60	8,307	0	0	0	0	0	225,712
MIAMI INTERNATIONAL AIRPORT CONCOURSE E IMPROVEMENTS		13,304	234	2,921	2,950	230	17	0	0	19,656
MIAMI INTERNATIONAL AIRPORT CONCOURSE F IMPROVEMENTS		14,137	3,518	6,177	1,014	25	0	0	0	24,871
MIAMI INTERNATIONAL AIRPORT NORTH TERMINAL DEVELOPMENT (NTD)		910,197	413,906	413,292	154,124	16,617	82,524	27,125	19,579	2,037,364
MIAMI INTERNATIONAL AIRPORT OTHER TERMINAL PROJECTS		146,956	13,005	4,354	2,101	1,582	1,455	1,376	1,875	172,704
MIAMI INTERNATIONAL AIRPORT SOUTH TERMINAL EXPANSION		732,933	118,960	22,766	23,528	9	0	0	0	898,196
Department Total:		3,287,666	654,375	655,309	405,261	123,959	119,190	53,104	87,932	5,386,796

Citizen's Independent Transportation Trust Summary of FY 2006-07 Budget Submission

Highlights:

- The Office of the Citizens' Independent Transportation Trust (OCITT) continues to improve fiscal responsibility as demonstrated by an additional 7.08% decline in its annual budget from \$2.727 million to \$2.534 million as a result of eliminating two vacant positions resulting from ongoing organizational changes targeting efficient and effective operations and other operating expense reductions.
- The CITT has included \$380K in FY 2006-07 for the Trust's financial consultant requested by the CITT. The BCC recently approved a contract modification adding \$190K in the initial contract term, which expires May 31, 2006. The CITT is expected to approve the same at their May 31st meeting. The effect of this modification has been included in the projection and base. A request for a new contract to take effect on December 1, 2006 is in process.

Department Revenues:

REVENUE		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
(\$ in 000s)		Actual	Actual	Actual	Budget	Projection	Base
INTERTRNF	PTP Sales Tax Revenue	\$0	\$2,159	\$1,961	\$2,727	\$2,298	\$2,534
TOTAL REVENUE		\$0	\$2,159	\$1,961	\$2,727	\$2,298	\$2,534

- FY 2006-07 department revenues are decreasing by (\$193,000) or (7.1%) from the FY 2005-06 Budget due to a reduction in staff that eliminated the need for additional funding.

Department Expenditures:

EXPENDITURES		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
(\$ in 000s)		Actual	Actual	Actual	Budget	Projection	Base
	Salary	\$0	\$1,136	\$1,148	\$1,120	\$962	\$1,005
	Overtime Salary	\$0	\$6	\$1	\$4	\$2	\$1
	Fringe	\$0	\$233	\$220	\$261	\$221	\$234
	Overtime Fringe	0	0	0	0	0	0
	Other Operating	\$0	\$784	\$592	\$1,342	\$1,113	\$1,294
	Capital	0	0	0	0	0	0
TOTAL OPERATING EXPENDITURES		\$0	\$2,159	\$1,961	\$2,727	\$2,298	\$2,534

EXPENDITURES		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
(\$ in 000s)		Actual	Actual	Actual	Budget	Projection	Base
	Debt Services	0	0	0	0	0	0
	Reserves	0	0	0	0	0	0
	Transfers	0	0	0	0	0	0
	Other Non-Oper.	0	0	0	0	0	0
TOTAL EXPENDITURES		\$0	\$2,159	\$1,961	\$2,727	\$2,298	\$2,534

- FY 2006-07 total expenditures are decreasing by (\$193,000) or (7.1%) from the FY 2005-06 Budget due primarily to:
 - (\$115,000) decrease in Salary
 - (\$ 48,000) decrease in Other Operating

Grant Funding:

There are no Grant Funds reported.

Payments To Other Departments:

			FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
(\$ in 000s)								
Department (to)	Reason and Source	Confirmed?	Actual	Actual	Actual	Budget	Projection	Base Budget Submission Top of Form
Enterprise Technology Services	Enterprise Technology Service Department for two Service Level Agreements (website and network maintenance)	No	\$0	\$17	\$57	\$58	\$58	\$58
Communications	Communications Department for Promotional Spots Program	No	\$0	\$0	\$0	\$50	\$50	\$50
Total Transfer to other Departments			\$0	\$17	\$57	\$108	\$108	\$108

- Total payments to other departments are remaining the same as the FY 2005-06 Budget.

Payments From Other Departments:

There are no payments reported from other departments.

Personnel Positions and Salaries and Fringes:

Positions	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =		17	14	13	13	11
Full-Time Positions Filled =		12	11		11	
Part-time FTEs Budgeted =		0	0	0	0	0
Temporary FTEs Budgeted =		0.17	0.27	0.17	0	0.48

- There are eleven budgeted full-time positions for FY 2006-07. Two positions were eliminated from the FY 2005-06 Budget.

Vacant Personnel Positions:

As of June 30, 2006, there is one (1) vacancy reported.

Proposed New Efficiencies:

There are no new efficiencies reported.

Budget Adjustments:

There are no budget adjustments anticipated.

Capital Projects:

There are no capital projects reported.

**Citizens' Independent Transportation Trust
Review of Selected Line Items**

(\$\$'s in 000's)

Line Item Highlight	Subobject(s)	FY 2002- 03 Actual	FY 2003- 04 Actual	FY 2004- 05 Actual	FY 2005- 06 Budget	FY 2005- 06 Projection	FY 2006- 07 Proposed
Contract Temporary Employee Costs	21510		\$19	\$32	\$20	\$5	\$10
Travel Costs	31210, 31215		\$3	\$1	\$10	\$3	\$8
Financial Advisor	21120		\$0	\$129	\$240	\$360	\$380
Advertising Costs	31410, 31420, 31430, 31440, 31460		\$342	\$205	\$435	\$331	\$381
Rent	25190		\$0	\$185	\$173	\$173	\$173

Comments/Additional Details for Highlight Line Items

Use of temporary employees needed to fill temporary vacancies or for special projects. Changes in personnel have caused fluctuations in actual usage.

Travel costs for CITT members and staff attending meetings or training seminars held outside of the local area.

Financial consulting services by an independent firm to provide financial assistance requested by the CITT. Initial contract was awarded for services beginning 6/1/2005.

Advertising costs related to filling vacancies on the CITT Board and to promote PTP accomplishments. Fluctuations are caused by uncertainty in the number and frequency of CITT vacancies.

Rent for OCITT office space as reported in the GSA rent roll.

Metropolitan Planning Organization Summary of FY 2006-07 Budget Submission

Issues impacting the department's FY 2006-07 budget include:

- Improved level of service on major roadway corridors
- Increased public knowledge and understanding of public transportation alternatives and benefits
- Expanded rapid transit service along major corridors
- Improved transportation connectivity of intercounty movements

Bottom of Form

Department Revenues:

REVENUE		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
(\$ in 000s)		Actual	Actual	Actual	Budget	Projection	Base
STATE	State Grants	\$427	\$732	\$677	\$174	\$170	\$200
INTERTRNF	Carryover	(\$163)	\$0	\$36	\$0	\$68	\$81
INTERTRNF	PTP Sales Tax Revenue	\$0	\$0	\$0	\$0	\$300	\$435
INTERTRNF	Secondary Gas Tax	\$681	\$748	\$675	\$675	\$613	\$768
FED	Federal Grants	\$2,754	\$3,971	\$3,784	\$4,916	\$5,335	\$4,411
FED	Transfer From Other Funds	\$100	\$100	\$100	\$100	\$100	\$100
TOTAL REVENUE		\$3,799	\$5,551	\$5,272	\$5,865	\$6,586	\$5,995

- FY 2006-07 operating revenues are increasing by \$130,000 or 2.2% from the FY 2005-06 Budget due primarily to:
 - \$81,000 in Carryover
 - \$435,000 increase in PTP Sales Tax Revenue
 - \$93,000 increase in Secondary Gas Tax
 - (\$505,000) decrease in Federal Grants
- Over the five (5) year period from FY 2002-03 to FY 2006-07, revenues will have increased by \$2.2 million or 57.8% due primarily to:
 - (\$227,000) decrease in State Grants
 - \$244,000 increase in Carryover
 - \$435,000 increase in PTP Sales Tax Revenue
 - \$ 87,000 increase in Secondary Gas Tax
 - \$1.7 million increase in Federal Grants

Department Expenditures:

EXPENDITURES		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
(\$ in 000s)		Actual	Actual	Actual	Budget	Projection	Base
	Salary	\$1,268	\$1,373	\$1,488	\$1,672	\$1,580	\$1,647
	Overtime Salary	0	0	0	0	0	0
	Fringe	\$260	\$280	\$327	\$388	\$342	\$379
	Overtime Fringe	0	0	0	0	0	0
	Other Operating	\$2,271	\$3,862	\$3,386	\$3,777	\$4,519	\$3,952
	Capital	\$27	\$0	\$3	\$28	\$64	\$17
	Debt Services	0	0	0	0	0	0
	Reserves	0	0	0	0	0	0
	Transfers	0	0	0	0	0	0
	OthNonOper	0	0	0	0	0	0
TOTAL EXPENDITURES		\$3,826	\$5,515	\$5,204	\$5,865	\$6,505	\$5,995

- FY 2006-07 operating expenditures are increasing by \$130,000 or 2.2% from the FY 2005-06 Budget due primarily to Other Operating.
- Over the five (5) year period from FY 2002-03 to FY 2006-07, expenditures will have increased by \$2.2 million or 56.7% due primarily to:
 - \$379,000 increase in Salary
 - \$119,000 increase in Fringes
 - \$1.7 million increase in Other Operating

Payments To Other Departments:

Department (to)	Reason and Source	Confirmed?	(\$ in 000s)					
			FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07 Base Budget
			Actual	Actual	Actual	Budget	Projection	Submission
Transit	Transportation Planning	No	\$53	\$109	\$118	\$145	\$145	\$165
Strategic Business Management	TIP Concurrency – Office of Strategic Business Management	No	\$50	\$50	\$50	\$50	\$50	\$50
Planning and Zoning	Transportation Planning	No	\$275	\$200	\$161	\$200	\$200	\$275
Public Works	Transportation Planning	No	\$95	\$91	\$99	\$120	\$120	\$120
Communications	Promotional Spots Program	No	\$15	\$30	\$30	\$30	\$30	\$30
Communications	Community Periodicals	No	\$0	\$30	\$30	\$30	\$30	\$30
Finance	Accounting support services	No	\$38	\$38	\$38	\$38	\$38	\$38
Total Transfer to other Departments			\$526	\$548	\$526	\$613	\$613	\$698

- FY 2006-07 total payments to other departments are increasing by \$85,000 or 13.9% due primarily to Planning and Zoning.
- Over the five (5) year period FY 2002-03 to FY 2006-07, payments to other departments will have increased by \$176,000 or 33.5% due primarily to Transit.

Payments From Other Departments:

Department (from)	Reason and Source	Confirmed?	(\$ in 000s)					
			FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07 Base Budget
			Actual	Actual	Actual	Budget	Projection	Submission
Transit	Transportation Planning support elements to the UPWP.	No	\$100	\$100	\$100	\$100	\$100	\$100
Total Transfer from other Departments			\$100	\$100	\$100	\$100	\$100	\$100

- Total payments from other departments are remaining the same as the FY 2005-06 Budget.
- Over the five (5) year period of FY 2002-03 to FY 2006-07, payments will have remained the same.

Personnel Positions and Salaries and Fringes:

- FY 2006-07 personnel costs total \$2.0 million, which includes \$1.6 million of salaries, \$379,000 of fringes and no overtime. The department has 17 positions, the same staffing level as the FY 2005-06 Budget.
- FY 2006-07 personnel costs are decreasing by (\$34,000) or (1.6%) from the FY 2005-06 Budget.

Vacant Personnel Positions:

As of June 30, 2006, one (1) vacancy was reported.

Proposed New Efficiencies:

In 000's		New Efficiencies						
Activity	Description of Efficiency or Improvement	Implementation Date	FY 2005-06			FY 2006-07		
			Net \$ Value	Net Positions	Performance Impact	Net \$ Value	Net Positions	Performance Impact
Administration	Purchase of High Speed Black & White Copier/Scanner	4/1/2006	1	0	Continued efforts into a paperless office. New high speed scanner will allow electronic archiving, which will save time, space and paper.	2	0	Savings in time, paper and storage.
	Totals		1	0		2	0	

Budget Adjustments:

There are no budget adjustments anticipated.

Capital Projects:

There are no capital projects reported.

Metropolitan Planning Organization Review of Selected Line Items

(\$\$'s in 000's)

Line Item Highlight	Subobject(s)	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Budget	FY 2005-06 Projection	FY 2006-07 Proposed
Contract Temporary Employee Costs	21510	\$0	\$2	\$4	\$2	\$2	\$2
Travel Costs	31210	\$11	\$20	\$15	\$20	\$10	\$20
Indirect Costs	32120	\$198	\$202	\$271	\$215	\$225	\$245

Comments/Additional Details for Highlight Line Items

1. Temporary employees are brought in to assist with the increase of work loads during times where the front office staff cannot handle the mail/distribution efforts for new committees and subcommittees and additional public involvement.
2. Travel costs fluctuate as new technologies and software training are needed. In addition, there have been years where a substantial portion of travel was paid by the sponsor in order to have MPO personnel speak at the functions.
3. Indirect charges are determined by the Finance department and have varied from a 14% low to an 18% high. Applying these rates to salaries, which also vary, will give different numbers every year.

Miami-Dade Transit Summary of FY 2006-07 Budget Submission

Issues impacting the department's FY 2006-07 budget include:

- Price of fuel continues to increase; the budgeted amount for FY2006-07 is at \$2.15 per gallon. Fuel was budgeted at \$1.76 per gallon for FY 2005-06.
- 311 Answer Center Consolidation-all MDT call center functions will be transferred to the 311 answer center and a payment for these individuals will be budgeted in MDT.
- Metrorail/Metromover Rehabilitation Project (Phase 1, approved by the BCC) will replace the generation one passenger cars with new cars. During the transition of this project, service may be affected. There are concerns with the number of maintenance staff once the project has begun.
- MDT is currently placing on hold all new service implementation until all Metrobus routes can be properly assessed to ensure the efficiency and effectiveness of the service.

Total Department Revenue:

REVENUE-Dept Summary		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
(\$ in 000s)		Actual	Actual	Actual	Budget	Projection	Base
CW	General Fund Countywide	\$123,228	\$124,719	\$128,047	\$132,425	\$132,425	\$138,814
PROP	Other Revenues	\$3,106	\$0	\$8,422	\$5,440	\$6,940	\$9,372
PROP	Transfer from PTP Sales Surtax	\$52,912	\$60,341	\$102,983	\$100,742	\$125,027	\$148,104
PROP	Transit Fares and Fees	\$58,629	\$62,639	\$75,419	\$99,871	\$83,979	\$91,893
STATE	State Grants	\$14,517	\$20,437	\$17,903	\$16,432	\$17,954	\$18,472
STATE	State Operating Assistance	\$16,161	\$19,376	\$18,254	\$16,664	\$16,664	\$16,525
FEDERAL	Federal Grants	\$304	\$171	\$0	\$0	\$0	\$2,250
TOTAL REVENUE		\$268,857	\$287,683	\$351,028	\$371,574	\$382,989	\$425,430

- FY 2006-07 Total Department Revenues are increasing by \$53.9 million or 14.5% from the FY 2005-06 Budget due primarily to:
 - \$47.3 million increase in Transfer from PTP Sales Surtax
 - (\$8.0) million decrease in Transit Fares and Fees
 - \$2.0 million increase in State Grants and State Operating
 - \$6.4 million – increase in General Fund Support
 - \$3.9 million increase in Other Revenues
 - \$2.5 million increase in Federal Grants

- Over the five (5) year period from FY 2002-03 to FY 2006-07, revenues will have increased by \$156.6 million or 58.2% due primarily to:
 - \$95.2 million increase in Transfer from PTP Sales Surtax
 - \$33.3 million increase in Transit Fares and Fees
 - \$4.3 million increase in State Grants and State Operating
 - \$15.6 million – increase in General Fund Support
 - \$6.3 million increase in Other Revenues
 - \$19 million increase in Federal Grants

Department Expenditures:

EXPENDITURES-Dept Summary		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
		Actual	Actual	Actual	Budget	Projection	Base
(\$ in 000s)							
	Salary	\$126,395	\$133,814	\$166,293	\$181,477	\$182,174	\$183,770
	Overtime Salary	\$31,368	\$23,516	\$29,223	\$22,612	\$23,266	\$24,958
	Fringe	\$38,473	\$42,231	\$56,582	\$61,174	\$63,366	\$64,418
	Overtime Fringe	0	0	0	0	0	0
	Other Operating	\$68,012	\$82,022	\$80,424	\$84,846	\$91,240	\$118,911
	Capital	0	0	0	0	0	0
TOTAL OPERATING EXPENDITURES		\$264,248	\$281,583	\$332,522	\$350,109	\$360,046	\$392,057
	Debt Services	\$4,609	\$6,100	\$18,506	\$21,465	\$22,943	\$33,373
	Reserves	0	0	0	0	0	0
	Transfers	0	0	0	0	0	0
	OthNonOper	0	0	0	0	0	0
	IntraDepartmental	\$0	\$0	\$0	\$3,345	\$2,408	\$2,109
TOTAL EXPENDITURES		\$268,857	\$287,683	\$351,028	\$371,574	\$382,989	\$425,430

- FY 2006-07 department expenditures are increasing by \$53.4 million or 14.5% from the FY 2005-06 Budget due primarily to:
 - \$2.3 million increase in Salary
 - \$3.2 million increase in Fringe
 - \$4.6 million increase in Overtime
 - \$34.1 million increase in Other Operating
 - \$11.9 million increase in Debt Services
- Over the five (5) year period from FY 2002-03 to FY 2006-07, expenditures will have increased by \$156.6 million or 58.2% due primarily to:
 - \$57.3 million increase in Salary
 - \$25.9 million increase in Fringe
 - (\$6.4) million decrease in Overtime
 - \$50.9 million increase in Other Operating
 - \$28.8 million increase in Debt Services

Payments To Other Departments:

PAYMENTS TO BE MADE TO OTHER DEPARTMENTS FROM TRANSIT								
Department (to)	Reason and Source	Confirmed ?	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
(\$ in 000s)			Actual	Actual	Actual	Budget	Projection	Base Budget
Communications	Promotional Spots Program	Yes	\$11	\$85	\$85	\$85	\$85	\$85
County Attorney's Office	Extraordinary Legal Support	No	\$57	\$792	\$794	\$794	\$794	\$0
Procurement Management	Procurement Management Dept. – Additional Purchasing Support	No	\$0	\$181	\$187	\$355	\$334	\$367
Employee Relations	Employee Relations – Testing and Validation Services	No	\$176	\$176	\$203	\$176	\$176	\$176
Communications	Community Periodical Program	No	\$0	\$0	\$65	\$65	\$65	\$65
Public Works	Public Works – Litter Pick-up and Mowing along the Metro-Rail Right-of-Way, Metromover stations and along the Busway	No	\$0	\$908	\$921	\$1,022	\$1,022	\$1,082
Government Information Center	311 Answer Center – Transit Call Center Integration	No	\$0	\$0	\$0	\$0	\$0	\$2,286
Metropolitan Planning Organization	MPO – Planning Support	No	\$100	\$100	\$100	\$100	\$100	\$100
Total Transfer to other Departments			\$344	\$2,242	\$2,355	\$2,597	\$2,576	\$4,161

- FY 2006-07 payments to other departments are increasing by \$1.6 million or 60.2% from the FY 05-06 Budget due primarily to:
 - \$2.3 million increase to Government Information Center
 - (\$794,000) decrease to County Attorney's Office
- Over the five (5) year period from FY 2002-03 to FY 2006-07, payments to other departments will have increased by \$3.8 million due primarily to:
 - \$149,000 increase to Communications
 - \$367,000 increase to Procurement Management
 - \$1.1 million increase to Public Works
 - \$2.3 million increase to the Government Information Center

Payments From Other Departments:

PAYMENTS TO BE MADE FROM OTHER DEPARTMENTS TO TRANSIT

Department(from)	Reason and Source	Confirmed?	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Budget	FY 2005-06 Projection	FY 2006-07 Base Budget Submission
Metropolitan Planning Organization	Metropolitan Planning Organization - Transportation Improvement Plan	No	\$53	\$109	\$118	\$145	\$145	\$165
Total Transfer from other Departments			\$53	\$109	\$118	\$145	\$145	\$165

- FY 2006-07 payments from other departments are increasing by \$20,000 or 13.8% from the FY 05-06 Budget due primarily to the MPO.
- Over the five (5) year period from FY 2002-03 to FY 2006-07, payments to other departments will have increased by \$112,000 due primarily to the MPO.

Personnel Positions and Salaries and Fringes:

- FY 2006-07 personnel costs total \$273.1 million, which includes \$183.8 million of salaries, \$64.4 million of fringes and \$24.9 million for overtime.
- FY 2006-07 personnel costs are increasing by \$7.9 million or 3.0% from the FY 2005-06 Budget.
- The FY 2006-07 proposed budget includes 3,876 positions, which is a (4.1%) reduction from the 4,059 positions budgeted in FY 2005-06. The FY 06-07 overtime budget is increasing by \$2.3 million or 10.4%.

Vacant Personnel Positions:

As of June 30, 2006, there are 251 vacant positions reported.

Proposed Efficiencies:

TRANSIT - NEW EFFICIENCIES							
(\$ in 000s)							
Activity	Description of Efficiency/Improvement	Implementation Date *	FY 2005-06		FY 2006-07		
			Net \$ Value	Net Positions	Net \$ Value	Net Positions	Performance Impact
Metrorail	Elimination of 3 Rail Yard Masters	10/1/2006	0	0	263	3	Eliminations are part of the MDT reorganization.
Engineering	Elimination of: Senior Planner Assistant Director Executive Secretary	10/1/2006	0	0	318	3	Elimination of positions is part of the MDT reorganization.
Operational Support	Elimination of: (1) Training Specialist; (1) AO1; (1) Security Program Supervisor	10/1/2006	0	0	249	3	Elimination of positions is part of the MDT reorganization.
Metrobus	Reduction of overtime due to new union contract allowing the use of part-time operators for the extra list.	10/1/2006	0	0	500	0	
Metrobus	Reduction of unscheduled overtime for bus operators and bus maintenance personnel.	10/1/2006	0	0	1110	0	
Metrorail	Reduction of overtime for rail operations and maintenance	10/1/2006	0	0	310	0	
Operational Support	Reduction of overtime for facilities maintenance personnel.	10/1/2006	0	0	200	0	
	TOTAL		0	0	2950	9	

Budget Adjustments:

There are no budget adjustments anticipated.

Transit Review of Selected Line Items

(\$\$'s in 000's)

Item No.	Line Item Highlight	Subobject(s)	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Budget	FY 2005-06 Projection	FY 2006-07 Proposed
1	Security Services	22310	\$13,885	\$13,593	\$12,129	\$16,217	\$16,217	\$17,123
2	Payments To Other Departments	Various	\$1,327	\$4,248	\$5,939	\$6,424	\$6,393	\$8,827
3	Metrorail Excess Liability Insurance Premium	22310	\$950	\$1,101	\$1,026	\$1,000	\$1,000	\$1,076
4	Property/Fire/Miscellaneous Risk Insurance	23410	\$2,888	\$2,466	\$940	\$2,602	\$2,000	\$2,650
5	IT Funding Model	26100	\$0	\$0	\$1,066	\$1,067	\$1,067	\$1,408
6	South Florida Regional Transportation Authority	60610	\$2,644	\$4,870	\$4,876	\$4,943	\$4,943	\$6,870
7	Diesel Fuel	41013	\$17,008	\$11,029	\$17,150	\$16,191	\$20,800	\$24,177
8	Contract Special Transportation Services	60250	\$27,997	\$30,764	\$29,453	\$33,690	\$33,690	\$42,800
9	Electricity Charges	22010	\$6,748	\$6,103	\$7,699	\$7,988	\$7,988	\$10,384
10	Travel Costs	31210		\$104	\$79	\$90	\$90	\$120

Comments/Additional Details for Highlight Line Items:

- The major increase in security services from FY 2004-05 to FY 2005-06 was as a result of a new contract which increased 3.9 million dollars and/or 33 percent. MDT projects security services to be \$17.1 million for FY 2006-07. A five percent increase from the current fiscal year budgeted amount.
- Payments to Other Departments are projected to be \$4.1 million for FY 2006-07, a sixty one percent increase from the current fiscal year budgeted amount, and are made up of the following:
 - Communications** - \$85 thousand (Promotional related expenses)
 - Communications** - \$65 thousand (Community Periodical Program)
 - Employee Relations** - \$176 thousand (Testing and Validation Services)
 - Public Works** - \$1 million (Landscaping Services at Bus & Rail locations)
 - Parks & Recreation** - \$12 thousand (Heavy Equipment Landscaping)
 - Government Information Center** - \$2.2 million (Transit Call Center Integration).
 In FY 2006-07 the Transit Information Services division of MDT will be consolidated with the 311 answer center. This organizational change accounts for the major increase in MDT Payments to Other Departments.

***The Selected Line Items report in RFRO was amended for item no. 2 (Payments To Other Departments) on July 3, 2006. This report was not previously updated to match the correct Payments To Other Departments report reflected in RFRO.**

3. Liability insurance premium payments for Metrorail are projected to be \$1 million for FY 2006-07.
4. Property, fire & miscellaneous insurance payments are projected to be \$2.6 million for FY 2006-07. A one percent increase from the current fiscal year budgeted amount.
5. Information Technology related services payment to the Enterprise Technology Services Department is projected to be 1.4 million for FY 2006-07. A thirty one percent increase from the current fiscal year budgeted amount.
6. Per House Bill 1115, MDT's payment to the SFRTA for Tri-Rail support is projected to be \$6.8 million for FY 2006-07. A thirty eight percent increase from the current fiscal year budgeted amount.
On June 27, 2006, Governor Jeb Bush vetoed Senate Bill 1350 and House Bill 1115 which dictated this increase. It must now be decided by the Board Of County Commission if a payment increase to the SFRTA is required. After discussing this item with the Office of Strategic Business Management, it is believed that the County Manager will most likely recommend keeping this payment at the original amount of \$4.9 million which is budgeted for the current fiscal year.
7. The price of diesel fuel continues to increase. MDT has projected diesel fuel to be \$24.1 million for FY 2006-07. A forty nine percent increase from the current fiscal year budgeted amount. This amount reflects \$2.15 per gallon for approximately 11.3 million total miles.
8. STS is projected to be \$42.8 million for FY 2006-07. A twenty seven percent increase from the current fiscal year budgeted amount.
9. Electricity charges are projected to be \$10.3 million for FY 2006-07 a thirty percent increase from the current fiscal year budgeted amount.
10. No change.

CAPITAL FUNDED REQUESTS REVENUE SUMMARY

(\$ in 000s)

2006-07 Proposed Capital Budget and Multi-Year Capital Plan

DEPARTMENT Transit

	2005-06	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
County Bonds/Debt										
Lease Financing - County Bonds/Debt	0	0	23,997	22,087	11,165	0	36,099	24,946	0	118,294
People's Transportation Plan Bond Program	335,530	333,675	0	455,146	0	344,612	0	137,919	25,906	1,297,258
Sunshine State Financing	0	20,182	0	0	0	0	0	0	0	20,182
Third Party Financing	0	0	0	1,825	0	0	0	0	0	1,825
Total:	335,530	353,857	23,997	479,058	11,165	344,612	36,099	162,865	25,906	1,437,559
Federal Government										
Federal Highway Administration	600	600	1,858	2,458	3,862	0	0	0	0	8,778
FTA Section 5307/5309 Formula Grant	60,315	55,215	56,838	59,256	61,029	64,894	67,484	68,403	1,000	434,119
FTA Section 5309 Discretionary Grant	17,415	107,797	22,791	92,187	192,616	222,951	294,770	245,642	202,423	1,381,177
Total:	78,330	163,612	81,487	153,901	257,507	287,845	362,254	314,045	203,423	1,824,074
Other County Sources										
Capital Impr. Local Option Gas Tax	17,065	17,065	16,455	17,055	17,804	17,731	17,633	17,909	341	121,993

CAPITAL FUNDED REQUESTS REVENUE SUMMARY

(\$ in 000s)

2006-07 Proposed Capital Budget and Multi-Year Capital Plan

DEPARTMENT Transit

	2005-06	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
Charter County Transit System Surtax	1,711	1,711	783	897	530	530	606	330	16,180	21,567
Total:	18,776	18,776	17,238	17,952	18,334	18,261	18,239	18,239	16,521	143,560
State of Florida										
FDOT Funds	24,375	65,240	45,924	69,147	103,914	115,650	134,721	110,229	86,248	731,073
FDOT-County Incentive Grant Program	900	3,407	0	0	0	0	0	0	0	3,407
Total:	25,275	68,647	45,924	69,147	103,914	115,650	134,721	110,229	86,248	734,480
Department Total:	457,911	604,892	168,646	720,058	390,920	766,368	551,313	605,378	332,098	4,139,673

CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY

(\$ in 000s)

2006-07 Proposed Capital Budget and Multi-Year Capital Plan

Transportation

	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
ADA Accessibility Improvements									
AMERICANS WITH DISABILITIES ACT IMPROVEMENTS AND EQUIPMENT	100	670	1,410	870	250	250	300	0	3,850
Bus System Projects									

CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY

(\$ in 000s)

2006-07 Proposed Capital Budget and Multi-Year Capital Plan

Transportation

	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
BUS ACQUISITION	0	26,004	24,260	13,422	5,765	42,890	29,946	0	142,287
BUS FACILITIES	400	12,500	25,000	6,100	0	0	0	0	44,000
BUS STOP SIGNAGE ENHANCEMENT AND REPLACEMENT	1,120	200	200	200	200	276	0	0	2,196
BUS WASHER AND VACUUM REPLACEMENT	1,450	2,270	231	0	0	0	0	0	3,951
FACILITY AND EQUIPMENT REHABILITATION	120	200	400	375	275	225	400	0	1,995
Departmental Information Technology Projects									
INFORMATION TECHNOLOGY EQUIPMENT	280	200	400	400	450	450	550	0	2,730
Equipment Acquisition									
AUTOMATED VEHICLE LOCATOR AND MONITORING SYSTEM AND RADIO SYSTEM	0	50	100	125	100	100	100	0	575
BUS TOOLS AND EQUIPMENT	250	300	450	450	500	525	600	0	3,075
FARE COLLECTION EQUIPMENT	901	1,974	49,673	27,452	0	0	0	0	80,000
METRORAIL AND METROMOVER TOOLS AND EQUIPMENT	500	525	552	579	608	638	670	0	4,072
SERVICE VEHICLES	50	334	300	350	400	400	400	0	2,234
TREASURY SERVICE EQUIPMENT	0	39	100	100	100	100	100	0	539
Facility Improvements									
FACILITIES ROOF PROJECTS	849	480	525	525	525	525	525	2,046	6,000

CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY

(\$ in 000s)

2006-07 Proposed Capital Budget and Multi-Year Capital Plan

Transportation

	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
METRORAIL STATION REFURBISHMENT	3,860	2,374	1,420	696	640	584	603	0	10,177
PAINT AND REFINISH BUS AND RAIL FACILITIES	981	330	330	330	330	330	330	1,039	4,000
PASSENGER AMENITIES AND TRANSIT ENHANCEMENTS	1,070	532	200	250	225	200	350	0	2,827
REPLACE BUS GARAGE LIFTS	1,546	586	595	585	264	0	0	0	3,576
REPLACE ELEVATORS AT METRORAIL, METROMOVER, AND BUS FACILITIES	178	770	1,500	1,500	2,222	0	0	0	6,170
UNINTERRUPTED POWER SUPPLY/EMERGENCY LIGHTING BATTERY REPLACEMENT	520	253	367	0	0	0	0	0	1,140
UPGRADE ILLUMINATION	0	0	0	0	0	0	0	3,678	3,678
Mass Transit Projects									
BUS PULL-OUT BAYS	1,025	974	2,152	2,280	999	0	0	0	7,430
CAPITAL PROJECT ADMINISTRATION, PLANNING, AND MONITORING	0	300	1,200	1,950	900	1,300	1,300	0	6,950
CAPITALIZATION OF PREVENTATIVE MAINTENANCE	70,580	70,300	70,249	72,044	74,382	77,188	79,592	0	514,335
CONTINGENCY	0	0	985	1,065	1,750	1,650	1,000	1,000	7,450

CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY

(\$ in 000s)

2006-07 Proposed Capital Budget and Multi-Year Capital Plan

Transportation

	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
SOUTH MIAMI-DADE BUSWAY EXTENSION - PHASE II	92,145	14,507	0	0	0	0	0	0	106,652
Metromover Projects									
METROMOVER STATION CANOPIES AND ESCALATOR REPLACEMENT	280	310	2,425	2,300	1,690	0	0	0	7,005
MOVER VEHICLE REPLACEMENT - PHASE I	13,422	10,037	9,414	170	0	0	0	0	33,043
Metrorail Projects									
CENTRAL CONTROL OVERHAUL	1,482	5,146	11,685	11,687	0	0	0	0	30,000
EARLINGTON HEIGHTS/MIC CONNECTOR	33,938	20,319	67,711	125,169	92,890	0	0	0	340,027
EAST WEST CORRIDOR	12,290	29,140	96,320	144,230	198,730	320,290	313,570	261,700	1,376,270
METRORAIL GUIDEWAY PAINTING	0	0	0	0	0	0	0	5,500	5,500
METRORAIL PIERS AND GUIDEWAY COATING	0	0	0	0	0	0	0	5,000	5,000
NORTH CORRIDOR	27,303	41,832	72,229	196,175	199,352	208,594	127,347	41,863	914,695
RAIL 5 -YEAR AND 10 - YEAR MAINTENANCE	66	2,634	0	0	0	0	0	0	2,700
RAIL VEHICLE MID- LIFE REHABILITATION	9,994	54,495	28,653	75,837	59,456	50,118	22,676	17,340	318,569
REPLACE ACCOUTISCAL BARRIERS	0	0	0	0	0	0	0	2,500	2,500
TEST TRACK FOR METRORAIL	215	2,000	1,785	0	0	0	0	0	4,000

CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY

(\$ in 000s)

2006-07 Proposed Capital Budget and Multi-Year Capital Plan

Transportation

	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
TRACK AND GUIDEWAY REHABILITATION	4,905	8,427	7,379	5,078	5,077	4,552	0	0	35,418
New Passenger Facilities									
PARK AND RIDE LOTS KENDALL DRIVE AND MIAMI GARDENS DRIVE	0	1,750	825	725	0	0	0	0	3,300
PASSENGER ACTIVITY CENTER AT NW 7 AVENUE AND NW 62 STREET	100	5,500	5,500	5,435	0	0	0	0	16,535
PASSENGER ACTIVITY CENTERS	0	0	6,031	1,800	300	2,700	716	6,444	17,991
PEDESTRIAN OVERPASS AT DADELAND NORTH	0	0	0	300	1,631	1,000	0	0	2,931
PEDESTRIAN OVERPASSES AT COCONUT GROVE AND DADELAND SOUTH	0	0	0	0	200	500	7,000	6,300	14,000
PEDESTRIAN OVERPASSES AT UNIVERSITY AND SOUTH MIAMI	514	6,330	5,849	3,669	0	0	0	0	16,362
Passenger Facilities Improvements									
PARK AND RIDE LOTS - ALONG BUSWAY	0	2,458	2,458	3,870	0	0	0	0	8,786
PARK AND RIDE LOTS - DADELAND SOUTH AND DADELAND NORTH	0	750	2,500	4,152	0	0	0	0	7,402
Security Improvements									
SECURITY AND SAFETY EQUIPMENT	1,175	850	1,235	1,500	790	100	100	0	5,750

CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY

(\$ in 000s)

2006-07 Proposed Capital Budget and Multi-Year Capital Plan

Transportation

	<u>PRIOR</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>FUTURE</u>	<u>TOTAL</u>
Dept. Total:	283,609	328,650	504,598	713,745	651,001	715,485	588,175	354,410	4,139,673

Enterprise Technology Services Summary of FY 2006-07 Budget Submission

Issues impacting the department's FY 2006-07 budget include:

- The Department is implementing an efficiency program that will generate savings of 6 percent from base operations over 18 months (\$1.8 million in FY 2005-06 and \$4.5 million in FY 2006-07)
- The implementation of customer service center and enterprise management strategy will allow the department to eliminate 20 vacant positions from the approved table of organization
- FY 2006-07 budget increase of \$10.7 million is primarily due to inflation (\$5.5 million), full year impact of prior year decisions (\$4.2 million), and implementation of new projects (\$1 million)

Executive Division Issues:

- Implement a cyber security program (\$1 million)

Network Consulting Issues:

- Replace Metronet Servers (\$80,000)

Radio Services Division Issues:

- Replace Telecommunications Trailer (\$100,000)

Enterprise Programs Division Issues

- GIS Topology Refresh-Sustaining (\$700,000)
- Miscellaneous GIS Equipment-Sustaining (\$168,000)

Department Revenues:

		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
		Actual	Actual	Actual	Budget	Projection	Proposed
REVENUE							
CW	General Fund Countywide	\$18,809	\$21,789	\$20,947	\$22,544	\$22,544	\$26,372
UMSA	General Fund UMSA	\$8,851	\$11,732	\$9,857	\$10,607	\$10,607	\$11,302
PROP	Proprietary Fees	\$0	\$1,122	\$1,011	\$934	\$934	\$968
PROP	Recording Fee for Court Technology	\$0	\$0	\$1,500	\$4,605	\$4,605	\$5,006

		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
		Actual	Actual	Actual	Budget	Projection	Proposed
REVENUE							
INTERTRNF	Interagency Transfers	\$76,829	\$80,642	\$87,125	\$79,726	\$79,431	\$82,045
TOTAL REVENUE		\$104,489	\$115,285	\$120,440	\$118,416	\$118,121	\$125,693

- FY 2006-07 Total Department Revenues are increasing \$7.3 million or 6.1% from the FY 2005-06 budget due primarily to:
 - \$4.5 million increase in the General Fund
 - \$401,000 increase in Recording Fee for Court Technology
 - \$2.3 million increase in Interagency Transfers
- Over the 5 year period from FY 2002-03 to FY 2006-07 revenues will have increased by \$21.2 million or 20.3% due primarily to:
 - \$10.0 million increase in the General Fund
 - \$968,000 increase in Proprietary Fees
 - \$5.0 million increase in Recording Fee for Court Technology
 - \$5.2 million increase in Interagency Transfers

Department Expenditures:

		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
		Actual	Actual	Actual	Budget	Projection	Proposed
EXPENDITURES							
	Salary	\$39,346	\$44,274	\$47,411	\$48,998	\$50,589	\$51,801
	Overtime Salary	\$1,105	\$1,190	\$1,821	\$523	\$523	\$708
	Fringe	\$8,206	\$10,407	\$11,013	\$12,865	\$13,005	\$14,478
	Overtime Fringe	\$88	\$95	\$145	\$41	\$40	\$55
	Other Operating	\$58,034	\$51,463	\$54,231	\$51,485	\$50,263	\$53,155
	Capital	\$458	\$7,658	\$5,819	\$4,504	\$3,701	\$5,496
TOTAL OPERATING EXPENDITURES		\$107,237	\$115,087	\$120,440	\$118,416	\$118,121	\$125,693
	Debt Services	0	0	0	0	0	0
	Reserves	0	0	0	0	0	0
	Transfers	0	0	0	0	0	0
	OthNonOper	0	0	0	0	0	0
TOTAL EXPENDITURES		\$107,237	\$115,087	\$120,440	\$118,416	\$118,121	\$125,693

- FY 2006-07 Expenditures are increasing \$7.3 million or 6.1% from the FY 2005-06 budget due primarily to:
 - \$3.0 million increase in Salary
 - \$1.6 million increase in Fringe
 - \$1.7 million increase in Other Operating
 - \$992,000 increase in Capital
- Over the 5 year period from FY 2002-03 to FY 2006-07, expenditures will have increased by \$18.5 million or 17.2% due primarily to:
 - \$12.1 million increase in Salary
 - \$6.2 million increase in Fringe
 - (\$4.9) million decrease in Other Operating
 - \$5.0 increase in Capital

Payments To Other Departments:

- There are no payments to other departments at this time.

Payments From Other Departments:

- There are no payments from other departments at this time.

Personnel Positions and Salaries and Fringes:

B) POSITIONS

	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	609	649	645	654	654	635
Full-Time Positions Filled =	592	625	616		664	
Part-time FTEs Budgeted =	4	4	5	7	1	
Temporary FTEs Budgeted =	58	43	26	20		

- FY 2006-07 Personnel Costs total \$67.0 million, which includes \$51.8 million in salaries, \$14.5 million in total fringes and \$708,000 in overtime.

- FY 2006-07 Personnel Costs are increasing by \$4.6 million or 7.4% from FY 2005-06 Personnel Costs.
- FY 2006-07 Personnel Costs are increasing by \$18.3 million or 37.5% from FY 2002-03 Personnel Costs. The department has 635 positions which is a decrease of 19 positions from the FY 2005-06 Budget.

Vacant Personnel Positions:

As of June 30, 2006, there are 40 vacancies reported.

Proposed Efficiencies:

(\$ in 000s)

Activity	Description of Efficiency/Improvement	Related Outcome List	Implementation Date	FY 2005-06			FY 2006-07	
				Net \$ Value	Net Positions	Performance Impact	Net \$ Value	Net Positions
Customer Services Division	Single Customer Service Center	ES4-2	10/1/2006	0	0		1000	10
Executive Division	Enterprise Management Strategy	ED4-2	10/1/2006	0	0		1000	10
				0	0		2000	20

Budget Adjustments:

- There are no Budget Adjustments at this time.

Enterprise Technology Services Review of Selected Line Items

(\$\$'s in
000's)

Item No.	Line Item Highlight	Subobject(s)	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Budget	FY 2005-06 Projection	FY 2006-07 Proposed
1	Contract Temporary Employees Costs	21510	\$2,498	\$2,375	\$1,292	\$1,461	\$1,461	\$2,181
2	Travel Costs	31210	\$377	\$334	\$783	\$475	\$475	\$500
3	In-Service Training	32010	\$350	\$356	\$297	\$474	\$437	\$400
4	Educational Seminars	32020	\$290	\$378	\$328	\$88	\$88	\$290
5	Computer Training	32030	\$45	\$13	\$87	\$106	\$153	\$146

Comments/Additional Details for Highlight Line Items:

1. The increase in FY 2006-07 budget over this year projection still ranks below previous years levels and is due to the implementation of new projects while reducing permanent positions in order to gain flexibility in labor related expenditures.
2. The increase in FY 2006-07 Budget over current year's projection reflects higher expected costs in transportation and lodging.
3. The reduction in FY 2006-07 budget over current year figures is based in estimated needs and will not affect service delivery.
4. The increase in FY 2006-07 budget over current year obeys to requirements related to the implementation of new projects but maintains the annual expenditures within the range of the costs incurred in recent periods.
5. The small reduction in FY 2006-07 budget over current year projection takes into account the demands that the new services will impose on the departmental staff.

Capital Projects:**CAPITAL FUNDED REQUESTS REVENUE SUMMARY**

(\$ in 000s)

2006-07 Proposed Capital Budget and Multi-Year Capital Plan**DEPARTMENT:**

Enterprise Technology Services Department

		2005-06	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
County Bonds/Debt											
	Future Financing	0	0	7,000	0	0	0	0	0	0	7,000
	Sunshine State Financing	0	5,000	5,000	0	0	0	0	0	0	10,000
	Total:	0	5,000	12,000	0	0	0	0	0	0	17,000
Other County Sources											
	Capital Outlay Reserve	0	0	3,182	0	0	0	0	0	0	3,182
	Total:	0	0	3,182	0	0	0	0	0	0	3,182
	Department Total:	0	5,000	15,182	0	0	0	0	0	0	20,182

CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY

(\$ in 000s)

2006-07 Proposed Capital Budget and Multi-Year Capital Plan

Enabling Strategies										
		PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
Departmental Information Technology Projects										
CYBER SECURITY		0	5,000	2,000	0	0	0	0	0	7,000
Equipment Acquisition										
DATA AND SYSTEMS BACKUP AND PROTECTION		0	2,076	0	0	0	0	0	0	2,076
NETWORK SYSTEM CAPACITY AND RELIABILITY		0	1,106	0	0	0	0	0	0	1,106
Infrastructure Improvements										
COUNTYWIDE RADIO SYSTEM TOWER AND FACILITY IMPROVEMENTS		5,000	5,000	0	0	0	0	0	0	10,000
Department Total:		5,000	13,182	2,000	0	0	0	0	0	20,182

General Services Administration Summary of FY 2006-07 Budget Submission

Issues impacting the department's FY 2006-07 budgets include:

Department Issues:

- The proposed budget plan eliminates all internal transfers to the Facilities and Utilities Management Division to subsidize building operations and maintenance; and the transfer from Fleet Replacement Trust Fund to Capital Outlay Reserve
- The Department was authorized 19 overage positions to accelerate capital programs and hire staff for the Overtown Transit Village; three positions are planned to be eliminated as part of a restructure of the Risk Management Division

Activity Issues:

Administration

- Address parking shortage in the Civic Center area
- Construct or acquire a parking facility to accommodate all our downtown parking needs

Risk Management

- Cost of healthcare, fully insured plan or other alternatives

Construction Management & Renovation Services

- Finalizing permanent site selection for relocation of Trade Shop facility due to State's Bridge Construction program. Temporary site to be leased

Fleet Management

- Need to move the Heavy Fleet shop from the South Dade Government Center, looking at Homestead Air Reserve Base as possible new site

Facilities & Utilities Management

- Implementation of Countywide Sustainable Buildings and Energy Management Programs
- Implementation of a Wellness Center
- Proposed security adjustments at SPCC
- Homestead ARB-Site master planning, day-to-day operation, capital and operating budgets

Department Revenues:

REVENUE		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
(\$ in 000s)		Actual	Actual	Actual	Budget	Projection	Proposed
CW	General Fund Countywide	\$15,936	\$15,562	\$17,915	\$25,136	\$25,136	\$25,107
UMSA	General Fund UMSA	\$1,557	\$1,488	\$686	\$2,454	\$2,454	\$10,766
PROP	Carryover	\$6,834	\$10,779	\$15,293	\$1,878	\$20,645	\$14,943
PROP	External Fees	\$605	\$712	\$1,157	\$992	\$1,513	\$1,694
PROP	Miscellaneous	\$0	\$0	\$0	\$0	\$0	\$400
INTERTRNF	Interagency Transfers	\$0	\$5,463	\$4,500	\$0	\$1,244	\$600
INTERTRNF	Internal Service Charges	\$155,987	\$155,485	\$170,492	\$178,075	\$187,719	\$210,756
INTERTRNF	Intradepartmental Transfers	\$280	\$0	\$0	\$0	\$0	\$0
FED	Federal Grants	\$0	\$0	\$0	\$0	\$0	\$600
TOTAL REVENUE		\$181,199	\$189,489	\$210,043	\$208,535	\$238,711	\$264,866

- FY 2006-07 Base revenues are increasing by \$56.3 million or 27.0% from the FY 2005-06 Budget due primarily to:
 - \$8.3 million increase in General Fund UMSA
 - \$13.1 million increase in Carryover
 - \$702,000 increase in External Fees
 - \$400,000 increase in Miscellaneous
 - \$600,000 increase in Interagency Transfers
 - \$32.7 million increase in Internal Service Charges
 - \$600,000 increase in Federal Grants
- Over the five (5) year period from FY 2002-03 to FY 2006-07, revenues will have increased by \$83.7 million or 46.1% due primarily to:
 - \$18.4 million increase in the General Fund
 - \$8.1 million increase in Carryover
 - \$1.1 million increase in External Fees
 - \$400,000 increase in Miscellaneous
 - \$600,000 increase in Interagency Transfers
 - \$54.8 million increase in Internal Service Charges
 - \$600,000 increase in Federal Grants

Department Expenditures:

EXPENDITURES		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
(\$ in 000s)		Actual	Actual	Actual	Budget	Projection	Proposed
	Salary	\$32,250	\$34,864	\$38,544	\$42,934	\$43,237	\$47,877
	Overtime Salary	\$2,541	\$2,881	\$3,020	\$2,026	\$2,498	\$2,040
	Fringe	\$8,666	\$10,246	\$10,959	\$13,549	\$13,496	\$15,687
	Overtime Fringe	\$348	\$451	\$472	\$333	\$451	\$354
	Other Operating	\$96,394	\$99,081	\$105,857	\$110,461	\$122,711	\$129,526
	Capital	\$24,499	\$13,129	\$23,834	\$30,317	\$31,659	\$47,644
TOTAL OPERATING EXPENDITURES		\$164,698	\$160,652	\$182,686	\$199,620	\$214,052	\$243,128
	Debt Services	\$221	\$427	\$461	\$4,939	\$4,974	\$11,437
	Reserves	\$0	\$0	\$0	\$671	\$821	\$7,926
	Transfers	\$5,365	\$13,148	\$6,276	\$3,305	\$3,921	\$2,375
	OthNonOper	0	0	0	0	0	0
TOTAL EXPENDITURES		\$170,284	\$174,227	\$189,423	\$208,535	\$223,768	\$264,866

- FY 2006-07 Operating expenditures are increasing by \$56.3 million or 27.0% from FY 2005-06 Budget due primarily to:
 - \$11.5 million increase in Salary
 - \$2.1 million increase in Fringes
 - \$19.1 million increase in Other Operating
 - \$17.3 million increase in Capital
 - \$6.5 million increase in Debt Services
 - \$7.2 million increase in Reserves
 - (\$930,000) decrease in Transfers
- Over the 5 year period from FY 2002-03 to FY 2006-07, expenditures will have increased by 94.6 million or 55.5% due primarily to:
 - \$15.6 million increase in Salary
 - (\$501,000) decrease in Overtime Salary
 - \$7.0 million increase in Fringes
 - \$33.1 million increase in Other Operating
 - \$23.1 million increase in Capital
 - \$11.2 million increase in Debt Services
 - \$7.9 million increase in Reserves
 - (\$3.0 million) decrease in Transfers

Payments To Other Departments:

(\$ in 000s)			FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
Department (to)	Reason and Source	Confirmed?	Actual	Actual	Actual	Budget	Projection	Base Budget Submission
County Attorney's Office	County Attorney's Office – Legal Services	No	\$3,900	\$3,900	\$4,100	\$4,100	\$4,100	\$4,100
Public Works	Public Works Department - Safety Improvements	No	\$329	\$346	\$368	\$390	\$390	\$425
Employee Relations	Employee Relations Department - Payroll Support	No	\$239	\$257	\$346	\$283	\$327	\$332
Capital Outlay Reserve	Capital Outlay Reserve Fund - Pay-as-you-go Capital Projects	No	\$2,100	\$4,500	\$2,100	\$1,100	\$1,100	\$0
Non-Departmental	Administrative Reimbursement - Non-Departmental	No	\$400	\$400	\$400	\$400	\$400	\$0
Total Transfer to other Departments			\$6,968	\$9,403	\$7,314	\$6,273	\$6,317	\$4,857

- FY 2006-07 total payments to other departments are decreasing by (1.4 million) from the FY 2005-06 Budget due primarily to:
 - (\$1.1) million decrease in Capital Outlay Reserve (Pay-as-you-go Capital Projects)
 - (\$400,000) decrease in Administrative Reimbursement
- Over the five (5) year period of FY 2002-03 to FY 2006-07, payments to other departments have decreased by (2.1 million) or (30.3%) due primarily to a (\$2.1 million) decrease in Capital Outlay Reserve.

Payments From Other Departments:

None reported by the Department.

Personnel Positions and Salaries and Fringes:

full-time positions only			
Activity	Changes	Date	Count +/-
FY 2005-06 Final Adopted Budget		10/1/2005	802
Facilities & Utilities Management	Building Maintenance Supervisor OTV	07/02/06	1
Facilities & Utilities Management	Building Management Assistant 1 OTV	07/02/06	1
Facilities & Utilities Management	Building Manager 2 OTV	03/12/06	1
Facilities & Utilities Management	Console Security Specialist 1 OTV	07/16/06	3

full-time positions only

Activity	Changes	Date	Count +/-
Construction Management & Renovation Services	Construction Field Representative	03/13/2006	1
Construction Management & Renovation Services	Construction Manager 2	03/13/2006	3
Construction Management & Renovation Services	Engineer 2	01/20/2006	2
Construction Management & Renovation Services	Interior Designer	01/20/2006	1
Construction Management & Renovation Services	Landscape Architect 3	01/20/2006	1
Risk Management	Liability Claims Examiner	10/01/2006	-3
Facilities & Utilities Management	Maintenance Mechanic OTV	08/13/06	2
Construction Management & Renovation Services	Professional Engineer	01/20/2006	3
Administration	Real Estate Advisor	07/17/2006	2
FY 2006-07 Budget Submission		2/1/2006	820
Facilities & Utilities Management	Architect 4	10/01/2006	1
Facilities & Utilities Management	Building Maintenance Supervisor (MRT)	10/01/06	1
Facilities & Utilities Management	Building Management Assistant 2 Pest Control	10/01/06	1
Risk Management	Claims Representative 2	10/01/2006	2
Fleet Management	Data Entry Specialist 1	10/01/2006	3
Facilities & Utilities Management	Electronic Equipment Tech 2	10/01/06	1
Fleet Management	Fleet Mgt. Assistant Facility Supervisor	10/01/2006	1
Fleet Management	Heavy Equipment Technician	10/01/2006	3
Facilities & Utilities Management	Maintenance Mechanic	10/01/2006	2
Facilities & Utilities Management	Maintenance Mechanic (MRT)	10/01/06	2
Facilities & Utilities Management	Maintenance Mechanics	10/01/2006	3
Fleet Management	Maintenance Repairer-Automotive	10/01/2006	7
Administration	Office Support Specialist II	10/01/2006	1
Administration	Personnel Specialist I	10/01/2006	1
Facilities & Utilities Management	Power System Technician	10/01/06	1
Facilities & Utilities Management	Special Projects Administrator 1 - Grant Writer	01/01/2006	1
Fleet Management	Welder	10/01/2006	1
Enhancements			5
FY 2006-07 Proposed Budget			857

- FY 2006-07 personnel costs total \$65.9 million, which includes \$47.9 million of salaries, \$16.0 million of total fringes and \$2.0 million in overtime. The Department has projected a total of 857 positions which is an addition of 55 positions from the Final Adopted FY 2005-06 Budget.
- FY 2006-07 personnel costs are increasing by \$7.1 million or 12.1% from the FY 2005-06 Budget.

Vacant Personnel Positions:

As of June 30, 2006, there are 81 vacancies reported.

Proposed New Efficiencies:

			FY 2005- 06			FY 2006- 07		
(\$ in 000s)								
Activity	Description of Efficiency / Improvement	Implementation Date *	Net \$ Value	Net Positions	Performance Impact	Net \$ Value	Net Positions	Performance Impact
Fleet Management	Bring welding work in-house and reduce overtime by adding 3 Heavy Equipment Technicians, 1 Fleet Management Assistant Facility Supervisor and 1 Welder.	10/1/2006	0	0		-172	5	Improve welding work turnaround time and quality as well as provide a savings to our customers.
Fleet Management	Bring a/c work in-house and reduce overtime by adding 7 Maintenance Repairers and 3 Data Entry Specialists.	10/1/2006	0	0		3	10	Improve a/c work turnaround time and quality as well as provide a savings to our customers. This measure will also greatly enhance service delivery since the supervisors can direct their skills to their jobs and leave the clerical work to appropriate staff.
Facilities & Utilities Management	Provide training necessary to enable Fleet Management vehicle mechanics to support Emergency Generator Team technicians following emergencies.	6/5/2006	20	0	Support from qualified, trained FMD mechanics would significantly extend the capability of the GSA Emergency Generator Team to respond in or to emergency situations (a mission critical activity).	78	1	Increased capability of the GSA Emergency Generator Team to respond following emergencies.

(\$ in 000s)			FY 2005- 06			FY 2006- 07		
Activity	Description of Efficiency / Improvement	Implementation Date *	Net \$ Value	Net Positions	Performance Impact	Net \$ Value	Net Positions	Performance Impact
	Eliminate a security guard at CSF loading dock by using electronic CCTV and intercom system.	3/14/2006	-20	0	We expect minimal impact on the operation of the loading dock. Replacing our security system at CSF enabled us to produce this efficiency.	-45	0	We expect minimal impact on the operation of the loading dock. Replacing our security system at CSF enabled us to produce this efficiency.
Facilities & Utilities Management	Reduce security guard hours at the loading dock post of the Stephen P. Clark Center. This change is possible by the use of electronic CCTV and intercom systems.	4/1/2006	-50	0	We expect minimal impact on the operation of the loading dock since the reduction affects after hours access only. Replacing and enhancing the security system enabled us to produce this efficiency.	-100	0	We expect minimal impact on the operation of the loading dock since the reduction affects after hours access only. Replacing and enhancing the security system enabled us to produce this efficiency.
Risk Management	Restructure the Liability Section.	10/1/2006	0	0		-302	-3	This restructuring will strengthen operational control by reducing the number of mid-level supervisors, improving workflow control and ensuring a direct connection between policy and performance by standardizing performance management and measurement.
	Reduce SPCC security level to pre-911.	10/1/2006	0	0		-800	0	Security at the main entrances will be removed, including the magnetometers and guards. Pre-911 safeguards will be re-instated, including screening for everyone to the Commission floors, 2 and 3.
	Totals		-50	0		-1338	13	

Budget Amendments:

There are no budget amendments anticipated.

General Services Administration Department Review of Selected Line Items

(\$\$'s in 000's)

Item No.	Line Item Highlight	Subobject(s)	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Budget	FY 2005-06 Projection	FY 2006-07 Proposed
1	Electricity Costs	22010	\$5,870	\$6,540	\$6,611	\$6,931	\$8,747	\$9,718
2	Security Service	22310 / 22490	\$6,824	\$5,732	\$6,630	\$6,291	\$6,380	\$6,870
3	Janitorial Services	22341	\$5,400	\$5,715	\$5,901	\$6,757	\$6,797	\$7,712
4	Fuel & Lubricants	Object 410	\$16,113	\$18,348	\$25,609	\$21,284	\$32,671	\$32,957
5	Contract Temporary Employee Costs	Object 215	\$1,183	\$1,449	\$1,384	\$414	\$1,129	\$1,041
6	Travel Costs	Object 312	\$26	\$43	\$68	\$84	\$90	\$91
7	Rent	25511	\$1,853	\$2,058	\$2,198	\$2,241	\$2,262	\$2,221
8	Administrative Reimbursement	50111	\$400	\$400	\$400	\$400	\$400	\$0

Comments/Additional Details for Highlight Line Items

1. Electrical costs are FPL charges for GSA-managed facilities. Costs typically vary as FPL raises rates, e.g., a 25% - 30% increase in January 2006. Otherwise, expenses increase when new facilities come on-line, e.g., Overtown Phase I and Landmark (expected in the Summer 2006) and Light speed shortly thereafter.
2. Security services are charges for security guards and devices to prevent or control access to our facilities. There was a spike after 9/11 as we responded to security concerns. Other increases would reflect new facilities coming on-line and Living Wage Ordinance impact on rates.
3. Janitorial services are charges for custodial services in our facilities. Increases would reflect new facilities coming on-line and the Living Wage Ordinance impact on rates.
4. Fuel and lubricants reflect the cost of gasoline, diesel and lubricants used to provide fuel for most County departments and certain municipalities and to maintain and operate vehicles under Fleet Management's care. Costs are based on market forces and therefore reflect the upward spiral all fuel consumers continue to experience. The FY 05-06 budget was much lower than projected because the impact of rate hikes could not have been predicted at the time of budget preparation (in December '04 - March '05).

General Services Administration Department Review of Selected Line Items

5. Contract employees fill the gap for labor requirements when the need is immediate or there is a hiring freeze and service requests remain constant or increase. GSA's temporary costs have remained fairly constant over time. However, our budgeted costs for FY05-06 were (unrealistically low) because the department expected to have 14 long-term, temporary positions converted to full-time, per County Ordinance. That did not happen, so the FY05-06 projection and FY06-07 budget reflect that impact.
6. Travel costs are traditionally low. Increases reflect staff having to attend EAMS conferences, Strategic Management training seminars and other programs that equip employees to meet the Manager's priorities.
7. Rent is paid on the West Dade Permitting Center and increases reflect CPI increases as agreed in that lease.
8. Administrative Reimbursement was paid to the General Fund by the Fleet Management Division. Beginning FY06-07, that payment will cease as agreed with the Budget Office.

Capital Projects:

CAPITAL FUNDED REQUESTS REVENUE SUMMARY
2006-07 Proposed Capital Budget and Multi-Year Capital Plan

DEPT: General Services Administration

(\$ in 000s)	2005-06	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
County Bonds/Debt										
Building Better Communities GOB Program	6,430	15,700	7,240	6,910	3,940	15,160	13,335	8,885	98,720	169,890
Capital Asset Acquisition Bond 2004B Proceeds	0	15,000	0	0	0	0	0	0	0	15,000
Financing Proceeds	186,500	183,607	13,567	0	0	0	0	0	0	197,174
Future Financing	0	0	19,100	0	0	0	0	0	0	19,100
Total:	192,930	214,307	39,907	6,910	3,940	15,160	13,335	8,885	98,720	401,164
Other County Sources										
Capital Outlay Reserve	0	0	2,800	0	0	0	0	0	0	2,800
Operating Revenue	2,164	2,778	9,901	4,700	3,800	0	0	0	0	21,179
Sale of Surplus Property	0	933	0	0	0	0	0	0	0	933
Total:	2,164	3,711	12,701	4,700	3,800	0	0	0	0	24,912
Department Total:	195,094	218,018	52,608	11,610	7,740	15,160	13,335	8,885	98,720	426,076

CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY
2006-07 Proposed Capital Budget and Multi-Year Capital Plan

DEPT: General Services Administration

Enabling Strategies

(\$ in 000s)	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
Court Facilities									
DADE COUNTY COURTHOUSE FACADE INSPECTION AND REPAIRS	0	150	1,350	7,200	6,300	0	0	0	15,000
Departmental Information Technology Projects									
EQUIPMENT MANAGEMENT SYSTEM CONVERSION	507	400	0	0	0	0	0	0	907
MAINFRAME REPLACEMENT	0	36	0	0	0	0	0	0	36
Environmental Projects									
AMELIA EARHART FUELING FACILITY UNDERGROUND STORAGE TANK REPLACEMENT	0	0	0	250	0	0	0	0	250
CRANDON PARK FUELING FACILITY UNDERGROUND STORAGE TANK REPLACEMENT	0	0	250	0	0	0	0	0	250
DOWNTOWN MOTOR POOL SHOP UNDERGROUND FUEL STORAGE TANK REPLACEMENT	0	0	0	350	0	0	0	0	350
FLEET SHOP 3A UNDERGROUND FUEL STORAGE TANK REPLACEMENTS	0	0	450	0	0	0	0	0	450
LARRY AND PENNY THOMPSON PARK FUELING FACILITY	0	250	0	0	0	0	0	0	250
SHOP 1 FUEL STORAGE TANK REPLACEMENT	0	500	0	0	0	0	0	0	500
Facility Improvements									
ABATEMENT OF HAZARDOUS MATERIALS IN COUNTY BUILDINGS	0	0	0	0	0	100	720	380	1,200
BUILDING ENERGY MANAGEMENT FOR GOVERNMENT FACILITIES AND COURTHOUSES	110	1,900	500	0	0	0	1,500	5,190	9,200
CENTRAL SUPPORT FACILITY CHILLER	0	0	0	0	0	0	0	3,500	3,500
CULTURAL PLAZA RENOVATION AND REHABILITATION	0	0	0	0	0	0	0	700	700
CULTURAL PLAZA SECURITY OPERATIONS ENHANCEMENT	0	0	10	0	0	0	0	590	600
DADE COUNTY COURTHOUSE ELECTRICAL SYSTEM REFURBISHMENT	0	0	0	0	0	0	2,800	0	2,800
DADE COUNTY COURTHOUSE FACILITY REFURBISHMENT	0	0	0	0	0	0	0	800	800
DADE COUNTY COURTHOUSE MECHANICAL EQUIPMENT REPAIRS OR REPLACEMENT	0	0	0	120	300	4,060	1,220	0	5,700
DADE COUNTY COURTHOUSE PLUMBING RISER REFURBISHMENT	0	0	0	0	0	0	20	9,580	9,600
DADE COUNTY COURTHOUSE REFURBISH EMERGENCY SYSTEMS	0	0	0	0	0	0	0	800	800
DATA PROCESSING AND COMMUNICATIONS CENTER FIRE SUPPRESSION	0	0	0	0	0	0	0	1,000	1,000
DATA PROCESSING CENTER FACILITY REFURBISHMENT	125	200	100	100	0	0	0	2,375	2,900
DOWNTOWN GOVERNMENT CENTER FIRE ALARM SYSTEM	120	2,880	0	0	0	0	0	0	3,000

CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY
2006-07 Proposed Capital Budget and Multi-Year Capital Plan

DEPT: General Services Administration

Enabling Strategies

(\$ in 000s)	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
E.R. GRAHAM BUILDING EXTERIOR REPAIRS	250	250	0	0	0	0	0	0	500
E.R. GRAHAM BUILDING ROOF REPLACEMENT	0	800	0	0	0	0	0	0	800
FACILITIES ON-GOING MAINTENANCE AND IMPROVEMENTS	0	4,535	0	0	0	0	0	0	4,535
FIRE CODE REQUIREMENTS	0	0	0	0	0	0	0	1,400	1,400
FLEET SHOP 1 IMPROVEMENTS	400	2,000	4,000	3,200	0	0	0	0	9,600
FLEET SHOP 3 RENOVATION	600	500	0	0	0	0	0	0	1,100
FLEET SHOP 3C - ADDITIONAL SERVICE BAYS	745	960	0	0	0	0	0	0	1,705
JOSEPH CALEB CENTER ADDITIONAL PARKING AND FACILITY IMPROVEMENTS	20	0	120	860	5,000	7,000	0	0	13,000
JOSEPH CALEB CENTER FACILITY REFURBISHMENT	220	50	330	0	0	0	0	0	600
MARTIN LUTHER KING BUSINESS CENTER	1,500	0	0	0	300	1,000	0	2,200	5,000
MEDICAL EXAMINER BUILDING	40	0	550	0	0	10	200	2,400	3,200
METRO FLAGLER BUILDING FACILITY REFURBISHMENT	0	0	1,225	0	1,475	0	0	0	2,700
NEW HAITIAN COMMUNITY CENTER	1,500	0	0	0	1,400	50	610	6,440	10,000
NORTH DADE JUSTICE CENTER FACILITY REFURBISHMENT	180	200	120	0	0	0	0	0	500
PUBLIC DEFENDER BUILDING FACILITY REFURBISHMENT	50	550	0	0	0	0	400	100	1,100
RICHARD E. GERSTEIN JUSTICE BUILDING ELEVATOR ADDITION	0	0	0	0	0	0	1,520	1,480	3,000
RICHARD E. GERSTEIN JUSTICE BUILDING HEATING, VENTILATION AND AIR CONDITIONING (HVAC) REPAIRS	120	0	300	1,360	2,120	0	0	0	3,900
RICHARD E. GERSTEIN JUSTICE BUILDING MODERNIZE SECURITY AND ELEVATOR SYSTEMS	0	0	0	0	0	0	0	1,800	1,800
SOUTH DADE GOVERNMENT CENTER FACILITY REFURBISHMENT	100	300	400	0	0	0	0	0	800
SOUTH MIAMI-DADE LANDFILL SHOP CANOPY	66	260	0	0	0	0	0	0	326
STEPHEN P. CLARK CENTER FACILITY REFURBISHMENT - LIFE SAFETY	620	280	300	0	0	0	0	0	1,200
STEPHEN P. CLARK CENTER FACILITY REFURBISHMENT - VARIOUS	320	320	0	1,000	760	0	0	0	2,400
STEPHEN P. CLARK CENTER FURNITURE REPLACEMENT	0	2,800	0	0	0	0	0	0	2,800
Infrastructure Improvements									
FLEET SHOP 2 FIRE SPRINKLER UPGRADE	60	60	0	0	0	0	0	0	120
New Facilities									
ACQUIRE OR CONSTRUCT FUTURE MULTI-PURPOSE FACILITIES IN THE UNINCORPORATED MUNICIPAL SERVICE AREA	0	0	0	0	0	0	0	5,490	5,490
ACQUIRE OR CONSTRUCT MULTI-PURPOSE FACILITIES	875	1,265	3,585	315	0	4,305	0	28,655	39,000
ACQUIRE OR CONSTRUCT MULTI-PURPOSE FACILITIES IN COMMISSION DISTRICT 05	1,000	240	1,760	0	0	0	0	0	3,000

CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY
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Enabling Strategies

(\$ in 000s)	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
ACQUIRE OR CONSTRUCT MULTI-PURPOSE FACILITIES IN COMMISSION DISTRICT 06	2,500	0	0	0	0	1,000	0	11,500	15,000
ACQUIRE OR CONSTRUCT MULTI-PURPOSE FACILITIES IN COMMISSION DISTRICT 09	800	0	0	0	0	0	0	3,700	4,500
NEW NORTH DADE GOVERNMENT CENTER	0	0	1,000	0	0	0	0	6,500	7,500
NEW TRADE SHOP FACILITY	0	14,500	0	0	0	0	0	0	14,500
OVERTOWN TRANSIT VILLAGE AND RELATED FACILITY IMPROVEMENTS	86,450	27,428	57,305	5,356	7,068	0	0	0	183,607
PUERTO RICAN COMMUNITY CENTER	350	0	0	0	0	0	0	2,150	2,500
WEST LOT MULTI-USE FACILITY	0	5,650	13,450	0	0	0	0	0	19,100
Department Total:	99,628	69,264	87,105	20,111	24,723	17,525	8,990	98,730	426,076